

**March 22, 2016**

**All Members of the Chamber**

**IMC CEOs Delegation to Horasis' India Meeting at Cascais, Portugal**

Dear Sir/Madam,

The Indian Merchants' Chamber will be taking an IMC CEO's delegation to Lisbon in Portugal to participate in the Horasis' Global India Business Meeting on July 3 & 4, 2016. This delegation will be led by then President of IMC, Mr. Deepak Premnarayan.

Horasis is a think tank which organizes conferences and conclaves, where thought leaders from all over the world congregate to discuss topical issues. Ministers from different countries as well as the leading print and electronic media from countries across the world will also participate and cover these conclaves.

The Indian Merchants Chamber is a co-organizer in the Horasis' India Meeting.

The opening dinner of the Horasis India Meeting will be attended by the Prime Minister of Portugal, Mr. Antonio Luis Santos da Costa, and other important dignitaries.

A tentative program of the Horasis India Meeting is enclosed for your information. If you wish to participate in Horasis India Meeting, we enclose a registration form, Horasis fee form, which may be filled and sent directly to Ms. Mitali Mukherjee (whose details are given on the form). The registration fee for Horasis Business Meeting is Swiss Francs CHF 1000 per person. This form must be sent on or before 3<sup>rd</sup> June, 2016.

Also find enclosed the hotel accommodation form which may be sent directly to the hotel on or before 2<sup>nd</sup> May, 2016 to avail the given rates.

IMC is also exploring the possibility of organizing business meetings in Lisbon prior to the event on 1<sup>ST</sup> and 2<sup>ND</sup> July, 2016. Details of these meetings will be communicated in the near future.

We look forward to your participation as Indian Merchants Chambers business delegation to Portugal.

Warm regards,

**Arvind Pradhan**  
Director General

## Horasis Global India Business Meeting Cascais/Portugal, 3-4 July 2016

### Registration Form

Registrant's Full Name		Company / Position	
Preferred Mailing Address	City	Country	Postal code
Preferred Phone	Preferred Fax	Preferred E-mail	
Contact (Assistant) Name	Phone Number		

#### Fees & Payment: Swiss Francs CHF 1000 per person

(reduced fee for co-chairs, speakers and delegates coming through co-hosts and co-organizers. The standard fee is CHF 2000)

Participation will not be granted without payment. Please allow five working days for application to be processed. Participation is not confirmed until payment has been received in full.

#### Credit card details\*:

Credit card type: Mastercard  VISA  Amex

Card holder:

Card number:

Security code:

Expiry date:

Payment: CHF 1000

\*Payment will be processed by XING-AMIANDO

#### Cancellation Policy: 100% Non Refundable once registered

### Waiver of Liability and Consumer Rights

In consideration of Horasis organizing, arranging and permitting me to participate in the Global India Business Meeting ("Event"), I hereby waive all rights which I may now have or which may accrue in the future against Horasis, and I hereby release and discharge Horasis from, and agree to indemnify and hold Horasis harmless from and against all liability for any and all actions, damages, causes of action, suits, costs, losses, expenses, claims, demands, damages, and judgments (collectively the "Losses and Claims"), which I, my spouse, family members, children, invitees, heirs, executors, administrators, successors and assignees ever had, now have or hereafter, shall or may have resulting from or arising in connection with my travel to, attendance at or participation in the Event and any related activities. This release specifically includes, but is not limited to, claims or losses based on breach of contract, breach of warranty, misrepresentation, negligence, and/or negligent misrepresentation. I, my spouse, and my children waive all of our rights. I acknowledge that no promises, representations, or affirmations of fact were made to me by Horasis Representatives concerning the safety or danger associated with traveling to the Event or participating in any activity or outing related to, associated with or connected in any way to the Event and affirm that I have read and understand the foregoing provisions of this waiver and release of liability and accept the terms of this waiver and release of liability as a condition of my attendance at the Event. Furthermore, I acknowledge that Horasis is not responsible for recommendations made at the meeting, especially not for investment decisions related to any kind of content discussed at the meeting. I further agree that this release shall be governed by the laws of Switzerland.

I have read the Waiver of Liability as stated above and accept the terms of the waiver.

Signature

Date

Please return the filled-in form to [mitali.mukherjee@imcnet.org](mailto:mitali.mukherjee@imcnet.org)



**IMC CEOs Delegation to Horasis' India Meeting at Cascais, Portugal**  
3-4 July 2016 (Portugal)

*Mail to:*

Ms. Mitali Mukherjee  
 Indian Merchants Chamber  
 IMC Building, IMC Marg,  
 Churchgate, Mumbai - 400020  
 Phone: +91-22-22046633 (Extn.118)  
 Email: [mitali.mukherjee@imcnet.org](mailto:mitali.mukherjee@imcnet.org)

Please paste/scan  
 passport size  
 photograph

**PLEASE SEND DETAILS  
 BY 03<sup>rd</sup> June 2016**

**Note: You are requested to send this as a Word Document**

**Please do not send this document as a PDF / JPG**

<b>1.</b>	<b>Delegate's Particulars</b> <i>Note: The same particulars will be used in the Mission Profile Booklet</i>	
	Full Name	
	Designation	
	Company Name	
	Address	
	Company Name & Address for Invoice <i>(This will not reflect in the Mission Booklet)</i>	
	Telephone	
	Fax	
	Email	
	Website	
	Mobile in use during Delegation	
	Secretary's Mobile Number	
	Secretary's Email	

2.	<b>Passport Details</b> <b>VISA Recommendation letter from IMC: Required</b> <input type="checkbox"/> <b>Not Required</b> <input type="checkbox"/> <u>Note: Members are requested to arrange for their own visa.</u>					
	Passport No.:	Date of Issue:				
	Place of Issue:	Validity:				
3.	I will / will not be accompanied by my spouse <b>Name of Spouse:</b> <b>Passport Details for Spouse:</b> <table border="1" data-bbox="363 701 1337 824"> <tr> <td data-bbox="363 701 850 759">Passport No.:</td> <td data-bbox="850 701 1337 759">Date of Issue:</td> </tr> <tr> <td data-bbox="363 759 850 824">Place of Issue:</td> <td data-bbox="850 759 1337 824">Validity:</td> </tr> </table>		Passport No.:	Date of Issue:	Place of Issue:	Validity:
Passport No.:	Date of Issue:					
Place of Issue:	Validity:					
4.	<b>Dietary Preference</b> <b>Self:</b> <b>Vegetarian</b> <input type="checkbox"/> <b>Non - Vegetarian</b> <input type="checkbox"/> <b>Accompanying:</b> <input type="checkbox"/> <input type="checkbox"/> <b>Specific Dietary Restrictions (if any)</b> <hr/>					

5. Please attach bio-data (approx. 150 words) and the Company profile (150 words) in the format (both to fit in one page) given below.  
*Note: The same particulars will be used in the Mission Booklet*

<b>PERSONAL PROFILE:</b>  
<b>COMPANY PROFILE:</b>  
<b>BUSINESS INTERESTS/INVESTMENT IN PORTUGAL:</b>  

**6. Please indicate flights from India/any other city to first destination: (can be sent nearer to date)**

**Note:** Members are requested to make their own flight bookings and also to arrange for airport pick up/drop directly.

Date	Flight	From	To	Departure	Arrival
<b>From India /Other Country to Portugal</b>					
<b>From Portugal to India / other country</b>					

**7. For hotel accommodation, we are negotiating room rates with respective hotels. We will let you know the details of hotels and room rates at the earliest. Payment for the hotel accommodation will have to be made by the delegate directly to the hotel.**

*We will send you the hotel booking form once you indicate your hotel requirement.*

Do you require hotel accommodation in Portugal? \_\_\_\_\_ (Yes) \_\_\_\_\_ (No)

<b>Credit Card Details to guarantee hotel stay</b>	
Name on the Card :	Card Number:
Card Type (Visa / MasterCard etc.):	Validity :

**8. Fee Structure**

To cover administrative costs, every delegate will be charged a **nominal fee**. The fee structure and payment details are mentioned below.

Portugal – The delegation fee for the Horasis India Meeting is CHF 1,000 and would be remitted once the attached “Horasis Fee Form” is sent back to IMC.

**Miscellaneous Information:**

- *The delegates are requested to attend all business engagements scheduled as given in the final programme, which will be shared closer to the date.*
- *The dress code is formal, unless mentioned otherwise.*
- *Local surface transport for delegation members will be on shared basis at all locations.*



**HORASIS INDIA MEETING  
ACCOMMODATION RESERVATION FORM**

**Estoril, 03<sup>rd</sup> and 04<sup>th</sup> July 2016**

**Return by fax to - +351 214648159 or by email to – [info@hotelestorilpalacio.pt](mailto:info@hotelestorilpalacio.pt)**

First Name Mr. / Mrs \_\_\_\_\_

Family Name \_\_\_\_\_

Tel.: \_\_\_\_\_

Fax: \_\_\_\_\_

E-mail: \_\_\_\_\_

**Please reserve \_\_\_\_\_ room(s) as ticked below:**

**Arrival date** \_\_\_/\_\_\_/\_\_\_ **Flight Number** \_\_\_\_\_ **Arrival Time** \_\_\_\_\_

**Departure date** \_\_\_/\_\_\_/\_\_\_ **Flight Number** \_\_\_\_\_ **Departure Time** \_\_\_\_\_

<b>Room categories</b>	<b>prices</b>
Classic Double room for single or double occupancy	€ 200,00
Superior double room for single or double occupancy	€ 230,00
Executive Suite for single or double occupancy	€ 300,00
Palácio Deluxe Suite for single or double occupancy	€ 350,00

**Prices** - are in Euros, per room & per night and including all taxes and buffet breakfast in the main restaurant.

**Deadline for reservations is on the 02<sup>nd</sup> May 2016.** After this date, conditions may change. Reservations are subject to availability of the group's room block.

**Cancellation Policy:**

Reservations may be cancelled without penalty until 2 days prior to arrival. Cancellations made after this period, will be charged in full.

No shows will be charge in full

Please charge my VISA / MasterCard / Eurocard /AMEX (please underline)

Card no:

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Security code:

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Expired date:

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**I agree to the above Cancellation Policy**

Name and address of **card holder**, if different from above:

Name \_\_\_\_\_

Date \_\_\_/\_\_\_/\_\_\_

Signature of card holder \_\_\_\_\_

**PALÁCIO ESTORIL HOTEL GOLF & SPA**

Rua Particular 2769-504 Estoril - Portugal

Tel. (351) 214 648 000 Fax (351) 214 684 867

Email: [info@hotelestorilpalacio.pt](mailto:info@hotelestorilpalacio.pt)

[www.palacioestorilhotel.com](http://www.palacioestorilhotel.com)

## Horasis India Meeting

3-4 July, 2016, Cascais, Portugal

### Co-hosts:

- City of Cascais
- Government of Portugal
- Confederation of Indian Industry (CII)

### Co-chairs:

- Rahul Bajaj, Chairman, Bajaj Auto, India
- Naushad Forbes, President, CII; Director, Forbes Marshall, India
- Gonzalo Cortazar, Chief Executive Officer, Caixabank, Spain
- Kenneth I. Juster, Vice Chair, The Asia Foundation; Former US Under Secretary of Commerce, USA
- Rajive Kaul, Past President AIMA; Chairman, Nicco Group, India
- António Mexia, Chief Executive Officer, EDP International, Portugal
- Sunil Kant Munjal, Jt Managing Director, Hero MotoCorp, India
- Narayana Murthy, Co-founder and Chairman Emeritus, Infosys, India
- Vineet Nayar, Founder, Sampark Foundation, India
- Vachara Phanchet, Chairman, Sittipol Holdings; Former Thai Minister of Trade, Thailand
- Deepak Premnarayen, President, IMC; Chairman, ICS Group, India
- Ronnie Screwvala, Chairman, Unilazer Ventures, India
- Ashok Trivedi, Chairman, SWAT Capital, USA

### Co-organizers:

- All India Management Association (AIMA)
- Indian Merchants' Chamber (IMC)
- U.S.-India Business Council (USIBC)

### Strategic Partner:

- Estoril Sol
- KPMG

### Knowledge Partners:

- Herbert Smith Freehills
- MetricStream
- Quintessentially Lifestyle India

### Media Coordination:

- Pulse Nation

**3 July 2016**

**Arrival via Lisbon Airport, check-in at the Hotel Palácio Estoril, Rua Particular, Cascais**  
*The three meeting venues (Hotel Palácio Estoril, Estoril Congress Center, Casino Estoril) are located within walking distance from each other.*

**from 14.00 Registration (Casino Estoril)**

**from 16.45 Walk from the Hotel Palácio Estoril to the Casino Estoril, Avenue Dr. Stanley Ho**

**17.00-18.30 Reception (Casino Estoril)**

## **Welcome**

Horasis, The City of Cascais, CII and the Governments of Portugal and India welcome participants to celebrate the 8th Horasis India Meeting.

- **Chandrajit Banerjee**, Director General, CII, India
- **Joao Camara**, Ambassador of Portugal to India, Portugal
- **Carlos Carreiras**, President of Cascais, Portugal
- **Jitendra Misra**, Ambassador of India to Portugal, India

*Chaired by*

- **Frank-Jürgen Richter**, Chairman, Horasis, Switzerland

## **Virtual Ribbon Cutting Ceremony, with co-hosts, co-organizers and partners**

- **Mukesh Aghi**, President, U.S.-India Business Council, USA
- **Chandrajit Banerjee**, Director General, CII, India
- **Joao Camara**, Ambassador of Portugal to India, Portugal
- **Carlos Carreiras**, President of Cascais, Portugal
- **Man Hin Choi**, Director, Estoril Sol, Portugal
- **Amit Dutta**, Managing Director, Quintessentially Lifestyle Services (India), India
- **Naushad Forbes**, President, CII; Director, Forbes Marshall, India
- **Rajive Kaul**, Past President AIMA; Chairman, Nicco Group, India
- **Jitendra Misra**, Ambassador of India to Portugal, India
- **Chris Parsons**, Partner, Herbert Smith Freehills, United Kingdom
- **Deepak Premnarayan**, President, IMC; Chairman, ICS Group, India
- **Richard Rekhy**, Chief Executive Officer, KPMG India, India
- **Frank-Jürgen Richter**, Chairman, Horasis, Switzerland
- **Gunjan Sinha**, Chairman, MetricStream, USA

**18.30-19.30 Horasis Brainstorming Session: Mapping India's Transformation (Casino Estoril)**

This curtain-raising brainstorming session will hear views on India's ongoing transformation as it moves from a domestically focused to a dynamic, globally oriented economy. What are the issues raised by India's transformation and what are the priority areas for action?

Please come with your ideas to contribute to a free flowing discussion moderated by international broadcaster Nik Gowing.

*With the lead participation of*

- **Naushad Forbes**, President, CII; Director, Forbes Marshall, India
- **Kenneth I. Juster**, Vice Chair, The Asia Foundation; Former US Under Secretary of Commerce, USA



- **Sunil Kant Munjal**, Jt Managing Director, Hero MotoCorp, India

*Comment by*

- **Neena Gill**, Member of the European Parliament, Belgium
- **N.K. Singh**, Member of Parliament, India

*Chaired by*

- **Nik Gowing**, International Broadcaster, United Kingdom

## **19.30-21.30 Opening Dinner: Portugal and India - Forging a New Growth Partnership (Casino Estoril)**

Portugal and India are strategic partners with deep economic relations and numerous common interests. What efforts need to be undertaken to further develop this partnership? How can Portuguese and Indian firms partner to forge enhanced growth initiatives? The evening will be framed by traditional Portuguese *fado* music.

- **António Luís Santos da Costa**, Prime Minister, Portugal
- **Representative of the Government of India**

*Chaired by*

- **Chandrajit Banerjee**, Director General, CII, India
- **Frank-Jürgen Richter**, Chairman, Horasis, Switzerland

## **4 July 2016**

### **from 07.15 Walk from the Hotel Palácio Estoril to the Estoril Congress Center, Avenida Clotilde**

*The Estoril Congress Center is located opposite of the Hotel Palácio Estoril*

### **from 07.15 Registration (Congress Center)**

### **07.30-08.45 Breakfast Sessions (Congress Center)**

#### **Cultivating Entrepreneurship: The Role of Youth (Room A)**

Young entrepreneurs have a special role to play in developing and commercializing game-changing innovations. How can India's young generation propel entrepreneurial disruption to lasting socio-economic change? And what are challenges for start-ups in scalability and globalization?

- **Pratik Dalmia**, Founder, Regalia Luxury Retail, India
- **Shom Hinduja**, President of Alternative Energy, Hinduja Group, India

*Chaired by*

- **Aanya Sharan**, Ambassador, Horasis Young Visionaries, India

#### **Achieving Gender Parity (Room B)**

Although the country's constitution has granted men and women equal rights, gender disparity still remains in India. How can gender-based norms and perceptions be transformed? How can women's economic and creative potential be harnessed in the workplace?

- **Shankar Lal Aggarwal**, Managing Director, GEE Limited, India
- **Sushma Berlia**, President, Apeejay Styra & Svrn Group, India
- **Arunachalam Muruganatham**, Chairman, Jayaashree Industries, India

- **Gisele Mwepu**, Chief Executive Officer, OKAPI Finance International, Sweden
- **Chitra Narayanan**, Former Ambassador of India to Switzerland, India
- **Ana Carcani Rold**, Founder and Editor-in-Chief, Diplomatic Courier, USA
- **Rekha Sethi**, Director General, All India Management Association, India
- **Mohini Daljeet Singh**, Chief Executive, Max India Foundation, India
- **Salil Singhal**, Chairman and Managing Director, PI Industries, India

## The New Urban Agenda (Room C)

Urbanization is a prerequisite for India's modernization. How are Indian cities being redesigned to improve urban resilience and sustainability? What is required to make urbanization a growth driver?

- **Vinod K. Bansal**, Chairman, Ficuswealth, India
- **Gunjan Bhardwaj**, Chairman, Innoplexus, Germany
- **Siddarth Ganeriwala**, Chief Executive Officer, Aura Integrated Solutions, India
- **Anant Gawande**, Chairman, Talwalkars Gyms, India
- **Shazia Ilmi**, Brand Ambassador, Swachh Bharat, India
- **Nasser Munjee**, Chairman, DCB Bank, India
- **Nicola Pangher**, Chairman, TBS GB, United Kingdom
- **Shailesh Pathak**, Executive Director, Bhartiya Group, India
- **Pierre-Marie Relecom**, Managing Partner, Relecom Partners, France

*Chaired by*

- **Lou Marinoff**, Professor of Philosophy, The City College of New York, USA

## Rural Development for Poverty Alleviation (Room D)

Over two-thirds of India's population presently live in rural areas and slow growth challenges the country's overall competitiveness. What innovative strategies will boost success in rural India? Will these alleviate poverty?

- **Anil Advani**, Managing Partner, Inventus, USA
- **Parag Agarwal**, Chairman, Supremus Group, India
- **Vanitha Datla**, Chairperson, CII Telangana State Council, India
- **Krishan Khanna**, Chairman, i Watch, India
- **Pieter Perrett**, Professor, University of Applied Sciences Northwestern Switzerland, Switzerland
- **Nehal Sanghavi**, Senior Advisor for Innovation and Partnership, USAID, USA
- **Zarina Screwvala**, Managing Trustee, Swades Foundation, India
- **Harjiv Singh**, Founder and Chief Executive Officer, Salwan Media, USA

*Chaired by*

- **John B. Kidd**, Research Fellow, Aston Business School, United Kingdom

## 09.00-10.00 Opening Plenary: India and World Economic Outlook (Auditorium)

The world economy changes at an unprecedented pace as a result of hyper-connectivity and external shocks. What are the risks at the top of the global agenda in 2016-2017? How will the Indian economy perform?

- **Rahul Bajaj**, Chairman, Bajaj Auto, India
- **Gonzalo Cortazar**, Chief Executive Officer, Caixabank, Spain
- **António Mexia**, Chief Executive Officer, EDP International, Portugal

*Chaired by*

- **Chandrajit Banerjee**, Director General, CII, India

## 10.00-10.30 Contact Break

## 10.30-12.00 Boardroom Dialogue Sessions

## Trading with Portugal, Investing in Cascais (Room A)

Despite Europe's current economic woes, the Portuguese economy is expected to grow in the years to come. What does the country's investment landscape look like? And how can Cascais in particular serve as hub for Indian investments?

- **Fernando Freire**, Founder and President, Edeluc, Portugal
- **Miguel Pinto Luz**, Vice Mayor of Cascais, Portugal
- **Habil Khorakiwala**, Chairman, Wockhardt, India
- **Hiroki Miyazato**, Chairman, Haitong Bank, Hongkong SAR
- **Rajiv I. Modi**, Chairman, Cadila Pharmaceuticals, India
- **Sudhir Sharma**, Chairman, Mitkat Services, India
- **Sudhir Tiwari**, Chief Executive Officer, ThoughtWorks, USA
- **Aurobindo Xavier**, President, Lusophone Society of Goa, Portugal

*Chaired by*

- **Luis Filipe de Castro Henriques**, Member of the Board, aicep Portugal Global, Portugal

## India in the Global Context (Room B)

Geopolitics and economics have been intertwined historically in India and the world. How are global geopolitical and economic shifts shaping India's future? And what is the impact on business in India and elsewhere?

- **Stiphan Beher**, Chief Executive Officer, SpaceTek, USA
- **Mukesh Aghi**, President, U.S.-India Business Council, USA
- **Abdul Majeed Al Fahim**, Chairman, Dubai Pearl, United Arab Emirates
- **Neena Gill**, Member of the European Parliament, Belgium
- **Rajan Navani**, Vice Chairman, Jetline Group of Companies, India
- **Mahendra K Sanghi**, Group Chairman, The MK Sanghi Group, India
- **Pankaj Sharma**, Chief Executive Officer, LeadInvent Technologies, India

*Chaired by*

- **Gunjan Sinha**, Chairman, MetricStream, USA

## Foreign Multinationals in India (Room C)

A change in foreign investors' perception of India is becoming perceptible. What are the new conditions for foreign investors' success in India? What more is needed to unlock India's competitiveness to boost foreign direct investment?

- **Kamal Bali**, Managing Director, Volvo India, India
- **Eduardo Catroga**, Chairman, EDP, Portugal
- **Heinz Dollberg**, Executive Vice President (ret.), Allianz, Germany
- **Sanjiv Lamba**, Member of the Executive Board, Linde, Germany
- **Seann Nelipinath**, Chairman, India Chamber of Commerce, USA
- **Raja Rajamannar**, Chief Marketing Officer, MasterCard, USA
- **Siddharth Sethi**, Co-founder and Chief Executive Officer, InfoBeans Systems, India
- **Arun Sharma**, Chief Investment Officer, IFC, USA
- **Yatindra R Sharma**, Managing Director, KHS India, India

*Chaired by*

- **Chris Parsons**, Partner, Herbert Smith Freehills, United Kingdom

## Technology as Disruptor and Aggregator (Room D)

IT and other technology firms have been a mighty force for good in India. Now, the rapid expansion of digital and social technologies are beginning to reshape India's economy. How can India's high-tech

entrepreneurs leverage information algorithms, big data and the mobile internet to accomplish shared goals?

- **NS Bala**, Chief Executive Manufacturing and Hi-Tech, Wipro, USA
- **Chandrakanth B. N.**, Founder and Chief Executive Officer, Pairee Infotech, India
- **Martin Haemmig**, Visiting Professor, Renmin University, China
- **Hari Sven Krishnan**, Chief Operating Officer, ProSiebenSat1 Group, Germany
- **Tina Mani**, Founder, Teritree Technologies, India
- **Thanos Mitrelias**, Chief Executive Officer, Cavendish NanoTherapeutics, United Kingdom
- **Deepak Puri**, Chairman & Managing Director, Moser Baer, India
- **Sushma Rajagopalan**, Chief Executive Officer, ITC Infotech, India
- **Sandip Sen**, Chief Executive Officer, Aegis, India
- **Aparup Sengupta**, Executive Chairman, Minacs, Canada

## 12.00-12.30 Plenary: What is Next for EU-India Relations? (Auditorium)

The EU and India are committed to increase their trade flows of goods and services, as well as bilateral investment. What is the status of the planned Free Trade Agreement? And what are the building blocks for Europe and India's shared future?

- **Carlos Moedas**, European Commissioner for Research, Science and Innovation, Belgium
- **Representative of the Government of India**

*Chaired by*

- **Jorge Braga de Macedo**, Professor, Nova School of Business and Economics; former Minister of Finance, Portugal

## 12.30-13.00 Indian Business Leaders of the Year (Auditorium)

Following tradition in the Horasis India Meeting, we will celebrate outstanding entrepreneurs who have been building and leading successful Indian firms.

*Chaired by*

- **Richard Rekhy**, Chief Executive Officer, KPMG India, India

## 13.00-14.00 Networking Lunch

An opportunity to share ideas and insights in an informal setting promoting B2B exchange.

## 14.00-15.00 Plenary: Globalization and the Rise of India (Auditorium)

India as the new engine of globalization is changing the balance of investment, trade and prosperity worldwide. What does this mean for corporations, consumers, and civil society?

- **Narayana Murthy**, Co-founder and Chairman Emeritus, Infosys, India
- **Rajive Kaul**, Past President AIMA; Chairman, Nicco Group, India

## 15.00-16.30 Boardroom Dialogue Sessions

### **Make in India** (Room A)

'Make in India' is one of the major national programmes launched by the Modi Government. How can India become the world's manufacturing hub? What strategies are required to unlock productivity and secure long-term economic growth?

- **Sanjay Budhia**, Managing Director, Patton Group of Companies, India
- **Prasad Deshpande**, Managing Director, Dhruvdesh Metasteel, India

- **Erwin Feldhaus**, Chief Executive Officer, Roeder Praezision, Germany
- **Shaurya Veer Himatsingka**, Deputy Managing Director, India Carbon, India
- **Arun Kumar Jagatramka**, Chairman, Gujarat NRE, India
- **Vijay Karia**, Chairman and Managing Director, Ravin Group, India
- **Steve Lewis**, Chief Executive Officer, Living PlanIT, Portugal
- **Sumit Mazumder**, Chairman, TIL, India
- **Niraj Sharan**, Chairman and Chief Executive Officer, Aura, USA
- **Rajiv Vastupal**, Chairman & Managing Director, Rajiv Petrochemicals, India

## Employment, Skills and Education (Room B)

India is at a crossroads on human capital. How can the country implement basic education and lifelong learning that better prepare its youth and mid-career workforce with skills for today's and tomorrow's economy?

- **Parag Amin**, President, Radiqal, USA
- **Sandeep Aneja**, Managing Director, Kaizen Management Advisors, India
- **Divyang Arora**, Program Manager, Central Square Foundation, India
- **Prabhu Gupta**, Executive Member of Board, Relational Analytics, United Kingdom
- **Steve Hill**, Director External Engagement, The Open University, United Kingdom
- **Nimish Kenia**, Founder, HappyPlanet Amusement, India
- **Adrian Mansfield**, Chief Executive Officer, Missions Solutions, United Kingdom
- **Venkat Matoory**, Chief Executive Officer, Junior Achievement of India, India
- **Shantanu Prakash**, Chairman, Educomp Solutions, India

*Chaired by*

- **Daniel Traca**, Dean, Nova School of Business and Economics, Portugal

## Meeting the Infrastructure Challenge (Room C)

Poor infrastructure is a major impediment to India's economic growth. What is needed to accelerate the country's infrastructure development? And how will new models of blended finance close infrastructure gaps?

- **Rahul Bhasin**, Chief Executive Officer, Baring Private Equity Partners India, India
- **Rajiv Biswas**, Senior Director, HIS, Singapore
- **Geoffrey Clements**, Chairman, The Commonwealth Association for Infrastructure Development, United Kingdom
- **Daniel David**, Chief Executive Officer, Grupo SOICO, Mozambique
- **Niranjan Hiranandani**, Founder and Managing Director, Hiranandani Group, India
- **Rajiv Jain**, Chief Executive Officer, Mumbai International Airport, India
- **Vibhav Kapoor**, Group Chief Investment Officer, IL&FS, India
- **Ravi K Mehrotra**, Executive Chairman, Foresight Limited, United Kingdom
- **Lord Diljit Singh Rana**, President, Andras House, United Kingdom
- **Ajit Vaze**, Managing Director, Aarav, India

## Boosting Venture Capital (Room D)

Venture Capital is India's new driver of growth. How to support new ventures with time, space and cash? What incentives can the government offer? And how to embrace a start-up culture across the country?

- **António Mello Campello**, Managing Partner, Bluecrow Capital, Portugal
- **Sushil Choudhari**, Founder, Scandid, USA
- **John Cook**, Chairman, Rock Lake Associates, Switzerland
- **Ravi Kapur**, Chief Executive Officer, Diya TV, USA
- **Mihir Kupadia**, Chief Executive Officer, Sun Global Investments, United Kingdom
- **Bhaskar Majumdar**, Managing Partner, Unicorn India Fund, United Kingdom
- **Rajeev Mantri**, Executive Director, Navam Capital, India
- **Arjun Pratap**, Chief Executive Officer, EdgeNetworks, India

- **Ruchir Punjabi**, Founder, Langoor, Australia
  - **Roopen Roy**, Chairman, Sumantrana, India
  - **Kunal Upadhyay**, Chief Executive Officer, Infuse Ventures, India
- Chaired by*
- **Alan Rosling**, Chairman, Griffin Growth Partners, Hong Kong SAR

## 16.30-17.00 Contact Break

## 17.00-18.30 Boardroom Dialogue Sessions

### **Moving up the Value Chain** (Room A)

The world is witnessing the rise of Indian firms that have emerged at the forefront of entrepreneurship. What capabilities and strategies can help them enhance their competitive edge in today's volatile global landscape? How can innovation propel the Indian economy up the value chain

- **Subodh Bhargava**, Chairman, Tata Communications, India
- **Krishna Bodanapu**, Chief Executive Officer, Cyient, India
- **Ashank Desai**, Co-founder, Mastek, India
- **Sudhir Jalan**, Chairman, Jalan Group, India
- **Sumit Jamuar**, Executive Chairman, Global Gene Corporation, Singapore
- **Stacy Kenworthy**, Chief Executive Officer, OptiGlobal, USA
- **Sushil Premchand**, Managing Director, PRS Services, Switzerland
- **Ram K. Reddy**, Chairman, Global Industry Analysts, USA
- **Abhi Shah**, Founder and Chief Executive Officer, Clutch Group, USA

### **Implementing Financial Sector Reforms** (Room B)

India's financial system has long been inadequate to fully support the country's dynamic economic growth. What models and reforms will boost India's financial sector? Will the new bankruptcy code make India an attractive investment destination? And what is the possible impact of M&A and asset reconstruction as well as strategic debt restructuring?

- **Ashish Chauhan**, Chief Executive Officer, Bombay Stock Exchange, India
- **Alekh Dalal**, Founder, One Thirty Capital, India
- **Jiten H. Doshi**, Founder, Enam Asset Management Company, India
- **Sunil Godhwani**, Chairman, Religare Enterprises, India
- **Praveen P Kadle**, Chief Executive Officer, Tata Capital, India
- **Karl Pilny**, Managing Director, asia21gmbh, Switzerland
- **Mehul Sampat**, Chief Executive Officer, Latwalla Investments, India
- **Oltmann Siemens**, Advisory Board Member, International Finance Forum, China

### **The Quest for Green Energy** (Room C)

To reignite economic and ecological development India is shifting towards renewables and cleantech. What solutions will radically improve environmental conditions in India? How to stimulate a new wave of low-carbon growth without high costs?

- **Jean-Philippe Devaux**, Director, Bern Economic Development Agency, Switzerland
- **João de Jesus Ferreira**, Managing Director, Vivapower, Portugal
- **Arvind Gupta**, Chief Executive Officer, OPG Power Group, India
- **Sudhir Mehta**, Chairman, Pinnacle Industries, India
- **Viresh Oberoi**, Chairman, mjunction services, India
- **Ratul Puri**, Chairman, Hindustan Power, India

- **MR Rangaswami**, Founder, Indiaspora, USA
- **Natalie Samovich**, Co-founder, Energopark Group, Portugal

## **Building Winning Brands (Room D)**

Leading brands are among the most valuable companies in the world. What do they do differently and how do they position themselves across diverse markets? And what will it take to establish winning brands of Indian origin?

- **Lord Karan Bilimoria**, Chairman, Cobra Beer Partnership, United Kingdom
  - **Man Hin Choi**, Director, Estoril Sol, Portugal
  - **Santosh Desai**, Chief Executive Officer, Future Brands, India
  - **Atul Joshi**, Chief Executive Officer, India Ratings & Research, India
  - **Rajive Kaul**, Chairman, Nicco Group, India
  - **John Martin Miller**, Senior Vice President, Nestlé, Switzerland
  - **Dilip Pirmal**, Chairman, VIP Industries, India
  - **Francisco Veloso**, Dean, Católica Lisbon School of Business & Economics, Portugal
- Chaired by*
- **Amit Dutta**, Managing Director, Quintessentially Lifestyle Services (India), India

## **18.30-19.30 Closing Plenary: Achieving India's Growth Agenda (Auditorium)**

India is developing new strategies and partnerships to lift growth and support economic rebalancing. Which economic development models will help India to achieve its growth agenda? Participants will highlight the recommendations and initiatives identified during the Horasis India Meeting to shape India's transformation.

- **Vineet Nayar**, Founder, Sampark Foundation, India
- **Deepak Premnarayan**, President, IMC; Chairman, ICS Group, India
- **Vachara Phanchet**, Chairman, Sittipol Holdings, Thailand
- **Ronnie Screwvala**, Chairman, Unilazer Ventures, India
- **Ashok Trivedi**, Chairman, SWAT Capital, USA

*Summarized by*

- **Daniel Traca**, Dean, Nova School of Business and Economics, Portugal
- Chaired by*
- **Naushad Forbes**, President, CII; Director, Forbes Marshall, India
  - **Frank-Jürgen Richter**, Chairman, Horasis, Switzerland

## **19.30-19.40 Walk from the Estoril Congress Center to the Casino Estoril**

## **19.40-20.00 Reception (Casino Estoril)**

## **20.00-21.30 Closing Dinner: A Roadmap for Transition Hosted by CII (Casino Estoril)**

India is in the midst of monumental changes that will define its future and shape the course of global business for the rest of the 21st century. We engage in a conversation on the path forward for India through challenges and opportunities. Towards the end of the dinner, a show will take participants of the Horasis India Meeting on a glamorous time travel trip, from the golden years of Estoril till nowadays.

- **Miguel Pinto Luz**, Vice Mayor of Cascais, Portugal
- Chaired by*
- **Chandrajit Banerjee**, Director General, CII, India

## 5 July 2016

### **09.00-13.00 A Morning in Cascais**

Discover Cascais on this guided tour. Travel round the city by coach and stroll through Cascais's colourful old town. We meet at 08.50 in the lobby of Hotel Palácio Estoril.